## NVQ/SVQ Level 3 in Accounting

Recording and Evaluating

## Costs and Revenues (ECR) (2003 standards)

ASSOCIATION OF ACCOUNTING TECHNICIANS

## Monday 13 June 2005 (afternoon) EXAMINATION

Time allowed - $\mathbf{3}$ hours plus $\mathbf{1 5}$ minutes' reading time
Please complete the following information in BLOCK CAPITALS. You must give your registration number below. If you do not, your paper may not be marked.

AAT Registration Number $\square$
Approved Assessment Centre Code $\square$

Desk number $\qquad$
Date $\qquad$
$\qquad$

## Important:

This examination paper is in two sections. You must show competence in both sections, so you should attempt and aim to complete every task in each section.

We recommend that you use the 15 minutes' reading time to study the examination paper fully and carefully so that you understand what to do for each task. However, you may begin to write your answers within the reading time, if you wish.

You may not use programmable calculators or dictionaries in the examination.

Do NOT open this paper until instructed to do so by the Supervisor.

| For Assessor's use only |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SECTION 1 | TASK 1.1 | TASK 1.2 | TASK 1.3 | TASK 1.4 | TASK 1.5 | TASK 1.6 | TOTAL |
|  |  |  |  |  |  |  |  |
| SECTION 2 | TASK 2.1 | TASK 2.2 | TASK 2.3 | TASK 2.4 | TASK 2.5 | TASK 2.6 | TOTAL |
|  |  |  |  |  |  |  |  |

[^0]THIS PAGE IS INTENTIONALLY BLANK

This examination paper is in TWO sections.
You are required to demonstrate competence in BOTH sections.
You should, therefore, attempt and aim to complete EVERY task in BOTH sections. All tasks should be completed in numerical order.

Blank space for workings is available on pages 21-23, but essential workings should be included within your answers, where appropriate.

You should spend about 90 minutes on each section.
Both sections are based on Delcom Ltd.

## DATA

You are employed as an accounting technician with Delcom Ltd, a company that manufactures and sells a small range of precision engineered parts. Its customer base is the European car market.

You report to the Management Accountant, who has asked you to carry out the following tasks.

## SECTION 1

You should spend about 90 minutes on this section.

## Task 1.1

Complete the stock record card shown below for steel component $M$, for the month of May 2005.

The company uses the First In, First Out (FIFO) method of stock valuation.

| STOCK RECORD CARD FOR STEEL COMPONENT M |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Receipts |  |  | Issues |  | Balance |  |  |
| Date <br> 2005 | Quantity <br> kg | Cost <br> per kg <br> (£) | Total <br> cost <br> (£) | Quantity <br> kg | Cost <br> per kg <br> (£) | Total <br> cost <br> (£) | Quantity <br> kg | £ |
| Balance as <br> at 1 May |  |  |  |  |  | 25,000 | 50,000 |  |
| 9 May | 30,000 | 2.30 | 69,000 |  |  |  |  |  |
| 12 May |  |  |  | 40,000 |  |  |  |  |
| 18 May | 20,000 | 2.50 | 50,000 |  |  |  |  |  |
| 27 May |  |  |  | 10,000 |  |  |  |  |

## ADDITIONAL INFORMATION

The issue of component M on 12 May was for the production of product A , whilst that on the 27 May was for the production of product B

The following cost accounting codes are used:
Code Description
306 Stocks of component M
401 Work in progress - Product A
402 Work in progress - Product B
500 Creditors Control

## Task 1.2

Complete the journal below to record separately the FOUR cost accounting entries in respect of the two receipts and two issues during the month of May 2005.

JOURNAL

| Date 2005 | Code | Dr. (£) | Cr. (£) |
| :--- | :--- | :--- | :--- |
| 9 May |  |  |  |
| 9 May |  |  |  |
|  |  |  |  |
| 12 May |  |  |  |
| 12 May |  |  |  |
|  |  |  |  |
| 18 May |  |  |  |
| 18 May |  |  |  |
|  |  |  |  |
| 27 May |  |  |  |
| 27 May |  |  |  |

## ADDITIONAL INFORMATION

The following information relates to direct labour costs incurred in producing product C during May 2005:

| Normal time hours worked | 8,000 hours |
| :--- | :--- |
| Overtime at time and a half worked | 1,500 hours |
| Overtime at double time worked | 1,000 hours |
| Total hours worked | 10,500 hours |
| Normal time hourly rate | $£ 7$ per hour |

## Task 1.3

Overtime premiums paid are included as part of direct labour costs.
Calculate the total cost of direct labour for product C for the month of May 2005.
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$

## ADDITIONAL INFORMATION

Delcom has the following four production departments:

- Machining 1
- Machining 2
- Assembly
- Packaging

The budgeted fixed overheads relating to the four production departments for Quarter 3 2005 are:

|  | $£$ | $£$ |
| :--- | :---: | :---: |
| Depreciation |  | 80,000 |
| Rent and rates |  | 120,000 |
| Indirect labour costs: | 40,500 |  |
| $\quad$ Machining 1 | 18,300 |  |
| Machining 2 | 12,400 |  |
| $\quad$ Assembly | $\underline{26,700}$ |  |
| $\quad$ Packaging |  | 97,900 |
| $\quad$ Total |  | $\underline{15,600}$ |
| Direct assembly costs |  | $\underline{313,500}$ |

Fixed overheads are allocated or apportioned to the production departments on the most appropriate basis.

The following information is also available:

| Department | Net book value of <br> fixed assets <br> (£000) | Square metres <br> occupied | Number of <br> employees |
| :--- | :---: | :---: | :---: |
| Machining 1 | 1280 | 625 | 8 |
| Machining 2 | 320 | 250 | 4 |
| Assembly | 960 | 500 | 3 |
| Packaging | 640 | 1125 | 7 |
| Total | 3200 | 2500 | 22 |

Task 1.4
Use the table below to allocate or apportion the fixed overheads between the four production departments, using the most appropriate basis.

| Fixed <br> overhead | Basis of allocation or <br> apportionment | Total cost <br> $(£)$ | Machining 1 <br> $(£)$ | Machining 2 <br> $(£)$ | Assembly <br> $(£)$ | Packaging <br> $(£)$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Depreciation |  | 80,000 |  |  |  |  |
| Rent \& rates |  | 120,000 |  |  |  |  |
| Indirect <br> labour costs |  | 97,900 |  |  |  |  |
| Direct <br> assembly <br> costs |  | 15,600 |  |  |  |  |
|  |  |  |  |  |  |  |
| Totals |  | 313,500 |  |  |  |  |

## ADDITIONAL INFORMATION

You have consulted the manager of a separate production division, who tells you that this division is highly automated, and operates with expensive machinery which is run wherever possible on a 24 hour a day, 7 days a week basis.

The following information relates to this division for July 2005:

| Total departmental overheads | $£ 400,000$ |
| :--- | ---: |
| Total budgeted direct labour hours | 3,000 |
| Total budgeted machine hours | 10,000 |
| Total actual direct labour hours | 2,500 |
| Total actual machine hours | 9,000 |

## Task 1.5

Calculate the budgeted fixed overhead absorption rate for the division for July 2005, using the most appropriate basis of absorption.

## ADDITIONAL INFORMATION

The following information relates to the manufacture of product D during the month of April 2005:

| Direct materials per unit | $£ 10.60$ |
| :--- | :--- |
| Direct labour per unit | $£ 16.40$ |
| Total variable overheads | $£ 60,000$ |
| Total fixed overheads | $£ 80,000$ |
| Number of units produced | 10,000 |

## Task 1.6

Calculate the cost per unit of product $D$ under:
(a) (i) Variable (marginal) costing
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
(ii) Full absorption costing
(b) Explain how it is possible to UNDER recover fixed overheads

Explanation of fixed overhead under recovery:

## SECTION 2

Candidates should spend about 90 minutes on this section.

## Task 2.1

Delcom Ltd has produced three forecasts of activity levels for the next year for product A. The original budget was to produce only $1,000,000$ units, but production levels of $1,500,000$ units and $2,000,000$ units are also feasible.
(a) Complete the table below, in order to estimate the production cost per unit of $A$ at the different activity levels.

| Units made | $\mathbf{1 , 0 0 0 , 0 0 0}$ | $\mathbf{1 , 5 0 0 , 0 0 0}$ | $\mathbf{2 , 0 0 0 , 0 0 0}$ |
| :--- | :---: | :---: | :---: |
| Costs: | $\mathbf{£}$ | $\mathbf{£}$ | $\mathbf{£}$ |
| Variable costs: |  |  |  |
| $\bullet$ direct materials | $5,000,000$ |  |  |
| $\bullet$ direct labour | $4,600,000$ |  |  |
| $\bullet$ overheads | $3,200,000$ |  |  |
| Fixed costs: | $2,500,000$ |  |  |
| $\bullet$ indirect labour | $6,300,000$ |  |  |
| $\bullet$ overheads | $21,600,000$ |  |  |
| Total cost | 21.60 |  |  |
| Cost per unit |  |  |  |

(b) Briefly explain how and why the costs per unit of product A change as the level of activity increases.
(c) The cost schedule above assumes that all production costs are either variable or fixed.

Briefly explain whether this is realistic. Give ONE example of another way that costs can behave, and provide an example of a type of cost that may behave in this way.
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$

## Task 2.2

Products B and C have the following budgeted annual sales and cost information:

| Product | B | C |
| :--- | :---: | :---: |
| Units made and sold | 500,000 | 750,000 |
| Machine hours required | $1,000,000$ | $3,750,000$ |
| Sales revenue (£) | $5,000,000$ | $9,000,000$ |
| Direct materials (£) | $1,000,000$ | $2,250,000$ |
| Direct labour (£) | $1,250,000$ | $2,625,000$ |
| Variable overheads $(\mathfrak{£})$ | $1,500,000$ | $1,500,000$ |

Complete the table below to show the budgeted contribution per unit of $B$ and $C$ sold, and the company's budgeted profit or loss for the year from these two products. Total fixed costs attributable to B and C are budgeted to be $£ 3,450,000$.

|  | B (£) | C (£) | Total (£) |
| :--- | :--- | :--- | :--- |
| Units selling price |  |  |  |
| Less unit variable costs |  |  |  |
| direct materials |  |  |  |
| direct labour |  |  |  |
| variable overheads |  |  |  |
| Contribution per unit |  |  |  |
| Sales volume (units) |  |  |  |
| Total contribution |  |  |  |
| Less: fixed costs |  |  |  |
| Budgeted profit or loss |  |  |  |

## Task 2.3

A special exercise has now been carried out to split the $£ 3,450,000$ of attributable fixed costs between products B and C. $£ 1,000,000$ was found to relate to $B$ and $£ 2,450,000$ to C.

The latest sales forecast is that 480,000 units of product B and 910,000 units of product $C$ will be sold during the year.
(a) On the basis of this new information you are required to complete the table below to:
(i) Calculate the budgeted break-even sales, in units, for each of the two products;
(ii) Calculate the margin of safety (in units) for each of the two products, by comparing the level of sales currently forecast with the break-even level;
(iii) Calculate the margin of safety as a percentage (to $\mathbf{2}$ decimal places).

| Product | B | C |
| :--- | :--- | :--- |
| Fixed costs (£) |  |  |
| Unit contribution (£) |  |  |
| Break-even sales (units) |  |  |
|  |  |  |
| Forecast sales (units) |  |  |
|  |  |  |
| Margin of safety (units) |  |  |
| Margin of safety (\%) |  |  |

(b) Explain the meaning of the term "percentage margin of safety", using your calculations of this figure for products $B$ and $C$ to illustrate your answer.
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$

## Task 2.4

Due to unforeseen circumstances the number of available machine hours is now found to be limited to $3,500,000$ during the year.

Using the information, and your calculations, from Task 2.2, complete the table below to recommend how many units of products $B$ and $C$ should be made in order to maximise the profits or minimise the loss, taking account of the machine hours available.

| Product | B | C | Total |
| :--- | :--- | :--- | :---: |
| Contribution/unit (£) |  |  |  |
| Machine hours/unit |  |  |  |
| Contribution/machine hr. (£) |  |  |  |
| Product ranking |  |  |  |
| Machine hours available |  |  |  |
| Machine hours allocated to: <br> Product ............. <br> Product ......... |  |  |  |
| Total contribution earned (£) |  |  |  |
| Less: fixed costs (£) |  |  |  |
| Profit/loss made (£) |  |  |  |

## Task 2.5

Delcom is considering introducing a new product, E , for which the following capital expenditure, sales and cost estimates have been produced for its planned three year product life:

|  | Year 0 <br> $£ 000$ | Year 1 <br> $£ 000$ | Year 2 <br> $£ 000$ | Year 3 <br> $£ 000$ |
| :--- | :---: | :---: | :---: | :---: |
| Capital expenditure | 1,500 |  |  |  |
| Other cash flows: |  |  |  |  |
| Sales income |  | 700 | 800 | 1,000 |
| Operating costs |  | 200 | 250 | 300 |

The company's cost of capital is $12 \%$.
Present value (PV) factors for a $12 \%$ discount rate are:

|  | Year 0 | Year 1 | Year 2 | Year 3 |
| :--- | :---: | :---: | :---: | :---: |
| PV factor | 1.0000 | 0.8929 | 0.7972 | 0.7118 |

You are required to calculate both the net present value and the payback period for the proposed new product $E$.
(a) The net present value

|  | Year 0 <br> $£ 000$ | Year 1 <br> $£ 000$ | Year 2 <br> $£ 000$ | Year 3 <br> $£ 000$ |
| :--- | :--- | :--- | :--- | :--- |
| Capital expenditure |  |  |  |  |
| Sales income |  |  |  |  |
| Operating costs |  |  |  |  |
| Net cash flows |  |  |  |  |
| PV factors |  |  |  |  |
| Discounted cash flows |  |  |  |  |
| Net present value |  |  |  |  |

## Task 2.5, continued

(b) The payback period
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$

Task 2.6

Based on the information given in Task 2.5 and your calculations for this task, write a report to the Management Accountant in which you:
(a) Recommend, on the basis of both the net present value and the payback period, whether the proposed new product $E$ should be introduced.
(b) Identify ONE other method of investment appraisal which might also have been used to assess this proposal.
(c) Identify TWO commercial factors which are also relevant to this decision.

Use the report stationery on page 19, continuing on page 20 if necessary.

| To: $\quad$ ReP Management Accountant |  |
| :--- | :---: | :---: |
| From: | Subject: |
|  |  |
|  |  |
|  |  |
|  |  |

This page is provided for the continuation of your report. It will not be needed by everyone.
$\qquad$

You may use this page for your workings

You may use this page for your workings

You may use this page for your workings

## NVQ/SVQ qualification codes

Intermediate (2003 standards) - 100/2941/2/G793 23
Unit number (ECR) - A/101/8104


Association of Accounting Technicians
154 Clerkenwell Road, London EC1R 5AD, UK Tel: +44 (0)20 78378600 Fax: +44 (0)20 78376970 © 06.05


[^0]:    (C) AAT

    154 Clerkenwell Road, London EC1R 5AD, UK Tel: +44 (0)20 78378600 Fax: +44 (0)20 78376970 SA 5003 -R

